



Volume 1, Issue 2

January - March 2007

FROM THE BOARD

As always, we appreciate the support of our Associates, Fellows, and Friends. This quarter has brought over twenty-five new Associate members to the PMG. The PMG continues to work on its 2007 initiatives and is preparing for the second annual Proteus Academic Workshop. We still need papers and presenters for every panel, and we encourage you to be an active participant in this exciting event. The PMG board also thanks those who competed in this year's funded Proteus Monograph Series Fellows Program (PMSFP).

Our next newsletter will be published in early July. If you are aware of any activities, programs, or events that would be of interest to all PMG members, please submit a short synopsis. We look forward to hearing from you in the coming weeks.

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SECOND ANNUAL PROTEUS FUTURES ACADEMIC WORKSHOP 14-16 AUGUST 2007

All communities (government, interagency, DoD/military, intelligence, academia, and business) are invited to attend this workshop. This year's theme is "Creative Strategic Intelligence Analysis and Decision Making within the Elements of National Power." The PMG board has already begun accepting papers and panel presentations. Interested individuals are encouraged to submit papers on future national security issues and challenges related to the panel themes listed in the Concept Paper. For more details, go to <http://www.carlisle.army.mil/proteus/csl-cp-01-07.pdf>. Abstracts should be submitted to the PMG by the end of April 2007.

The event will begin on Tuesday with a morning plenary session. A luncheon with a guest speaker will be followed by afternoon topical panel presentations and discussions. That evening there will be a dinner with an address by a keynote speaker to set the stage for the working panel sessions and discussions on day two. Wednesday will consist of panel presentations and another luncheon with a featured speaker. The workshop concludes on Thursday with guest speakers, panel presentations and discussions, and a final plenary session.

Next quarter's newsletter will contain more specifics on the agenda, and we will post a "living" agenda on our website.

PROTEUS WRITING EXCELLENCE AWARD (PWEA)

The PMG Writing and Publications Committee will recognize and showcase exceptional academic work that addresses future complex strategic challenges in intelligence analysis, planning, and policy making by scholars at civilian or government—including military—academic institutions. Authors may be graduate students, teaching faculty, and scholars in residence. The

Committee will award the authors of selected works a framed certificate for writing excellence, and their work will be showcased on the PMG website. Depending on the topic, the PMG board may also invite the author to attend and present their paper at the annual Proteus Futures Academic Workshop.

To apply for a writing award, please forward original, unpublished work along with a recommendation or endorsement by the author's department chairperson or dean to the Proteus Management Group. For quickest results, use email with an MS Word attachment. The endorsement can be part of the email body. Our email address is: proteus@carlisle.army.mil. For more information on PWEA see: <http://www.carlisle.army.mil/proteus/pwea.pdf>.

FACILITATING STRATEGIC ANALYSIS THROUGH COMPUTER MODELING OF CURRENT SOCIAL SCIENCE THEORIES OF RISK ANALYSIS AND MANAGEMENT

The National Intelligence Council (NIC) and the Disruptive Technology Office (DTO) are sponsoring a project on "Facilitating Strategic Analysis through Computer Modeling of Current Social Science Theories of Risk Analysis and Management." The project will include four workshops. The project's goal is to develop a design for a replicable process to provide analysts with better tools to address the ever-growing body of "complex" problems—such as those described in the NIC's 2020 report—that contribute to a "world in flux." At the core of this process is a sequence of carefully framed conversations, spearheaded by analysts, and intended to sequentially bring social scientists (and their useful "theories" that inform such complexity) and then modelers (and their tools) into a discussion over how best to employ their skill-sets to address these needs.

In part, these workshops will focus on how to develop new analytical "tools" to afford analysts a greater capacity to explore and project "motivational drivers," focused on "risk," that will enhance the analysts' predictive capabilities.

Moreover, these workshops are about putting the analysts "in charge" of guiding new and powerful conversations with social scientists and computer modelers of varying types. For more information please contact Dr. Lawrence Skelly, Disruptive Technology Office (DTO), lskelly@casl.umd.edu.

UPCOMING EVENTS OF INTEREST

19 April: Cyber War Convergence Demonstration, White Wolf Security - Lancaster, PA. Contact Joe DeCree at 717-898-9654 or joe@whitewolfsecurity.com

April 20: "Public Policy and National Intelligence in a Changing Landscape: An Academic Colloquium" The Intelligence Community Center of Academic Excellence at Trinity University, Washington D.C. Call 202/884-9050 or visit: http://www.trinitydc.edu/academics/intel_center/register2007.php

1-3: May: [Second Annual Special Operations Forces Strategic Studies Symposium](#), Joint Special Operations University, Hurlburt Field, Florida

May 2-4: [10th Annual Western Hemisphere Security Colloquium](#), Hotel Intercontinental West Miami, Florida

June 11–12: [International Association for Intelligence Education \(IAFIE\)](#) Third Annual Conference Topic: "Professionalizing Intelligence." Hosted by Booz Allen Hamilton, McLean, VA, USA

June 26-28: [2nd Annual North American Security Colloquium](#), Four Points Sheraton Hotel, Kingston, Ontario, Canada

June 26-28: Summer 2007 Joint Operational Environment (JOE) Seminar, Lockheed-Martin Center for Innovation (the Lighthouse), VA. The event is sponsored by U.S. Army TRADOC and USJFCOM; Contact Mr. Rick Goldblatt (757) 788-4282

July 9-12: Ninth International Colloquium on Intelligence, Notre Dame College, Cleveland, OH, Contact Gregory Moore, Ph.D at 216.373.5346 or gmoore@ndc.edu.

1-20 July: [Counter-Terrorism Studies Executive Certificate Program](#), The Lauder School of Government, Diplomacy, and Strategy and the Institute for Counter Terrorism (ICT)

22–26 July: [The Twenty-Second National Conference on Artificial Intelligence](#), sponsored by the American Association for Artificial Intelligence, Vancouver, British Columbia, Canada.

July 29–31: [The 2007 World Future Society's Annual Conference](#) "Fostering Hope and Vision for the 21st Century;" Hilton Minneapolis and Towers, Minneapolis, MN; August 1: Professional Members' Forum.

6 August: [The 25th DARPA Systems and Technology Symposium](#) (DARPATech), Anaheim Marriott, Anaheim, California

INTELLIGENCE FUTURES CURRICULUM UPDATE

Since the Intelligence Futures Curricula Development Workshop at Mercyhurst in December, the PMG has gone forward with lesson plan development. In addition to the notes from the Mercyhurst workshop, many workshop attendees provided ideas and papers to inform our efforts. Six classes are being developed: Proteus Overview, Critical Thinking, Analytic Techniques – Current and Future, Global Futures, Proteus Media Game, and Forecasting. All classes are modular and can be easily compressed or expanded based on audience needs.

In April, members of the PMG will visit the National Intelligence University leadership and key members of several of its associated colleges to review the curriculum development progress. Following these visits, we will distribute the draft lesson plans to interested PMG members for review and comment.

JOHNS HOPKINS APPLIED PHYSICS LABORATORY (APL): 2007 UNRESTRICTED WARFARE SYMPOSIUM, 20–21 MARCH 2007

This year's symposium, "Combating the Unrestricted Warfare Threat: Integrating Strategy, Analysis, and Technology," brought together experts to discuss integration of these themed areas to meet future national challenges in unrestricted warfare. The two-day event included senior-level guest speakers from government, the military, and the private sector and six roundtable discussions. The symposium was cosponsored by the APL, Office of the Under Secretary of Defense for Policy (OUSD [P]) and the Defense Advanced Research Projects Agency (DARPA). Our thanks to the APL for a very rewarding and informative event. For more information on post-symposium proceedings, please contact Dr. Ronald Luman at: ronald.luman@jhuapl.edu.

RECENT WORKS BY PMG FELLOWS

Mr. James F. Powers. "Filling Special Operations Gaps with Civilian Expertise." Joint Special Operations University Report 07-1 (December 2006).

Ms. Kathleen M. Meilahn. "[Cultural Understanding within Context as a Tool for Countering Irregular Threats and as a Force for Peace.](#)" *Strategic Insights*, Naval Postgraduate School: Volume VI, Issue 2 (March 2007).

Professor William Gawthrop. "[The Sources and Patterns of Terrorism in Islamic Law.](#)" *The Vanguard* (Fall 2006): 9-14.

Ms. Melanie M. H. Gutjahr. "[Intelligence Archipelago: The Community's Struggle to Reform in the Globalized Era.](#)" Joint Military Intelligence College, Washington DC (2005).

Dr. Ely Karmon. "Iran's Role in the Radicalisation of the Sunni-Shia Divide," and "Hezbollah America Latina - Queer Group or Real Threat?" In *Shia Power: Next target Iran?* Edited by Michel Korinman and John Laughland (Valentine Mitchell & Co., Ltd: London, 2007).

Dr. Guntram Werther. "Back to the Future: Private Military Contractors and Political Theory in the Modern Democratic State." In *Private Military and Security Companies: Chances, Problems, Pitfalls and Prospects*. Edited by Thomas Jäger and Gerhard Kümmel (Wiesbaden, VS Verlag für Sozialwissenschaften, 2007): 321-329.

Dr. Mr. Marc Tyrrell. "[Why Dr. Johnny Won't go to War: Anthropology and the Global War on Terror.](#)" *Small Wars Journal* 7 (February, 2007).

Mr. Frank Hoffman. "[A Strategic Rationale for Land Force Expansion.](#)" Foreign Policy Research Institute E-Notes (March 2007).

Major General Kulwant Singh (Indian Army, Retired) and Dr. David R. Leffler. "[Counter Insurgency: Vedic Security Strategy for India?](#)" *India Defence* (19 March 2007).

“INFORMATION AS POWER: AN ANNUAL ANTHOLOGY OF SELECTED STUDENT WORK”

The Information in Warfare Working Group (I2WG) of the United States Army War College has published an anthology of selected student work entitled “Information as Power.” The book presents examples of in-depth analyses by War College students for Academic Year 2006 on the vital subject of Information in Warfare. It is intended to inform the broader body of knowledge as the Nation struggles to operate effectively within the current information environment and to counter an adversary who so effectively exploits that environment. Two of the editors, Professors Dennis Murphy and Cindy Ayers are members of the PMG.

The book can be found online at <http://www.carlisle.army.mil/usacsl/Studies.asp>. Hard copies are available. Email requests to dennis.murphy@us.army.mil. The PMG intends that the products from this effort will assist and aid strategic and high-operational level decision makers, planners, and analysts within the Joint, Interagency, Intergovernmental, and Multinational (JIIM) community in “outside the box” consideration and critical analysis of future national, military and intelligence issues.

PROTEUS MONOGRAPH SERIES FELLOWS PROGRAM (PMSFP) SELECTIONS FINALIZED

Selection results for this year’s program have been returned by the Writing and Publication Committee and confirmed by the PMG board. Proteus Monograph Fellowships have been awarded to the following: Dr. John Alexander, Dr. Ely Karmon, Ms. Christine MacNulty, and Dr. Guntram Werther. We want to express once again our sincere appreciation to all those members that submitted abstracts for the FY 07 PMSFP. We encourage each of you to participate in next years’ program, the details of which will be announced in October. For more information and examples of topical areas go to <http://www.carlisle.army.mil/proteus/docs/MonographFellowProgram.pdf>.

SPEAKERS BUREAU

If you need a speaker or panelist for an event on complexity, futures or a similar topic, please contact us and we’ll alert our membership about the opportunity. If you would like to be in our speakers’ data base, please let us know the topical areas you are interested in presenting.

CONTRIBUTIONS TO THIS NEWSLETTER

If your organization has an activity or event it would like to share with others, please send a one or two paragraph summary via email to: proteus@carlisle.army.mil.

This publication and other Proteus Management Group publications can be found online at: <http://www.carlisle.army.mil/proteus>.

The Proteus Newsletter

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